In its 5/3/23 meeting, CAP discussed the proposed UCR IT Governance Model Structure. CAP appreciates the effort to revise UCR’s existing IT governance model to enhance faculty participation and formalize various processes. Below are our comments and suggestions:

- **Overriding concerns:** CAP members expressed concerns about the overall overhead and effectiveness of such a large-scale governance structure of 13 advisory boards each with a significant number of members. Concerns centered around increasing the amount of bureaucracy, reducing responsiveness and agility, as well as around the likely resulting overheads in terms of monetary cost and staff/faculty time. As IT provides important services to the campus community, the proposed creation of a parallel administrative structure may diminish this service capacity. CAP suggests that no additional resources be used to establish and maintain the governance structure. Some CAP members expressed concern that the new structure could marginalize the role of the Senate IT committee.

- **Board composition:** With respect to the composition of the advisory boards, CAP expressed concerns about the very low representation of faculty vis-à-vis the stated goal of increasing faculty feedback. In addition, the faculty representative on several boards was narrowly prescribed. For example, there is no obvious reason for the faculty representative on the Academic Solutions Advisory Board to be restricted to a teaching professor, in that academic IT support is used by all faculty members.

- **IT HR and Academic Personnel Advisory Board:** This board is the most relevant to CAP. CAP suggests a representative from this committee on the board. In addition, it is unclear why academic personnel and HR, with the exception of AP Recruit, would be part of the same advisory board.